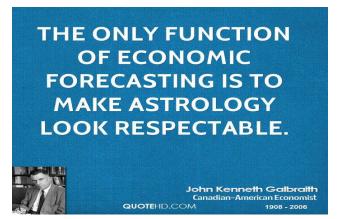


January 2024 Economic Outlook Red River Valley Estate Planning

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2024

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Let's Get This Out of the Way...



- Data shows 60% of the market overstocked relative to where they were prior to the pandemic
- But anecdotes suggest that most firms are back in a "balanced" range
- For 2024, we believe that focus will shift to demand planning, and figuring out order quantities sufficient to keep inventories lean

	Inventory to Sales Ratio (ISR) Analysis				
	Sector	Nov Sales (Millions)	9/12/09 - 09/12/19 10-YR Average	Nov-23	ISR Percent Above/Below Pre-pandemic
	Total Business		1.34	1.37	2.2%
1	Automotive		2.49	1.31	-47.3%
2	Retail		1.43	1.30	-9.1%
3	Merchant Wholesalers		1.29	1.34	3.9%
4	Manufacturing		1.35	1.48	9.6%
1	Drugs Wholesalers	90,670	1.09	0.96	-11.9%
2	Chemical Wholesalers	13,859	1.17	1.05	-10.3%
3	Paper Wholesalers (ie. National Paper)	7,978	1.09	1.01	-7.3%
4	Furniture, Appliance Stores (i.e NFM)	18,599	1.63	1.52	-6.7%
5	General Merchandise (ie. Walmart)	73,063	1.43	1.36	-4.9%
6	Computer Wholesale Distributors	24,888	0.79	0.76	-3.8%
7	Department Stores (ie. Nordstrom's)	10,611	2.11	2.05	-2.8%
8	Apparel Stores	26,217	2.39	2.34	-2.1%
9	Food and Beverage Stores	82,924	0.78	0.77	-1.3%
10	Furniture Wholesalers	10,183	1.71	1.70	-0.6%
11	Building Material Stores (ie. Home Depot)	35,541	1.85	1.88	1.6%
12	Grocery Wholesalers	72,430	0.68	0.73	7.4%
13	Lumber and Construction Material Wholesalers	18,335	1.49	1.61	8.1%
14	Commerical Equipment Wholesalers	49,918	1.09	1.21	11.0%
15	Machinery Wholesalers (ie. John Deere, Vermeer)	51,792	2.60	2.94	13.1%
16	Hardware, Plumbing, Heating Wholesalers	19,655	2.05	2.33	13.7%
17	Durable Goods Wholesalers	307,568	1.59	1.83	15.1%
18	Alcohol Wholesale Distributors	17,065	1.31	1.54	17.6%
19	Household Appliances/Electronics Wholesalers	63,395	1.10	1.31	19.1%

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Let's Get This Out of the Way...



- 83% of the time, a Presidential election just doesn't matter to the market (4 out of 24 elections shown negative).
- With the S&P 500 being driven by corporate profits in the top 500, it would stand to reason that they also don't suffer during an election year.
- Now, in the years where it did matter...

Election year	Total Return	Election year	Total Return
1928	38%	1976	24%
1932	-15%	1980	33%
1936	34%	1984	6%
1940	-10%	1988	17%
1944	20%	1992	8%
1948	5%	1996	23%
1952	18%	2000	-9%
1956	6%	2004	11%
1960	0%	2008	-37%
1964	16%	2012	16%
1968	11%	2016	12%

Exhibit 266: The S&P 500 had positive returns in 83% of election years

Source: Bloomberg, BofA US Equity & Quant Strategy

BofA GLOBAL RESEARCH

2022

18%

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1972

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\$ 5 Pillars of the Economy - And Most are Related to Moving ARMADA and Consuming Goods Evolution of Atlanta Fed GDPNow real GDP estimate for 2023: Q4 Quarterly percent change (SAAR) Atlanta Fed GDPNow estir Pillars of growth in the current economic state: 1. Consumer spending 2. Nonresidential construction Blue Chip consensus 3. Government spending 4. Inventory building 0 Range of top 10 and bottom 10 average forecasts -1 27-Sep 7-Oct 17-Oct 27-Oct 6-Nov 16-Nov 26-Nov 6-Dec 16-Dec 26-Dec 5-Jan Date of forecast Sources: Blue Chip Economic Indicators and Blue Chip Financial Forecasts Note: The top (bottom) 10 average forecast is an average of the highest (lowest) 10 forecasts in the Blue Chip survey. Source: Federal Reserve Chris.kuehl@armadaci.com www.armada-intel.com 2024

Macroeconomic Outlook



2. Back to sub-2% growth through '25

													\		
		2023				20:4			2019	2020	2021	2022	2023	2024	2025
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	2017	2020	2021	2022	2023	2024	2023
Real GDP	1.1	2.4	5.2	2.5	-0.9	-0.7	1.5	1.8	2.3	-2.8	5.9	2.1	2.1	0.8	1.8
Unemployment rate (%)	3.5	3.6	3.8	4.0	4.5	4.5	4.4	4.3	3.7	8.1	5.4	3.6	3.8	4.0	4.0
PCE Inflation (%Y/Y)	4.6	3.6	3.1	3.1	3.1	2.5	2.1	2.0	1.5	1.1	4.0	5.6	3.1	2.4	2.0
Core PCE Inflation (%Y/Y)	4.7	4.3	3.8	3.5	3.1	2.5	2.1	2.0	1.7	1.3	3.5	4.8	3.5	2.2	2.0
Fed Funds Rate	4.9	5.1	5.3	5.4	5.4	5.2	4.7	4.7	1.6	0.1	0.1	4.4	5.4	4.7	3.0
Canada Real GDP	2.1	1.1	0.6	-	-	-	-	-	1.8	-5.2	4.5	3.4	1.3	1.5	-
Unemployment rate (%)	5.0	5.2	5.6	-	-	-	-	-	5.8	9.5	7.4	5.3	5.7	6.0	-
Mexico Real GDP	3.7	3.5	-	-	-	-	-	-	-1.8	-8.2	5.0	2.7	1.6	2.1	-
Unemployment rate (%)	2.9	2.9	-	-	-	-	-	-	3.6	4.4	4.1	3.3	3.4	3.3	-

 Greatest recession risk is being pushed further out, but it appears greatest between Q1 and Q2 of 2024.

Source: Conference Board; Federal Reserve

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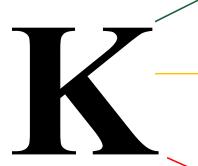
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The K Shaped Recovery



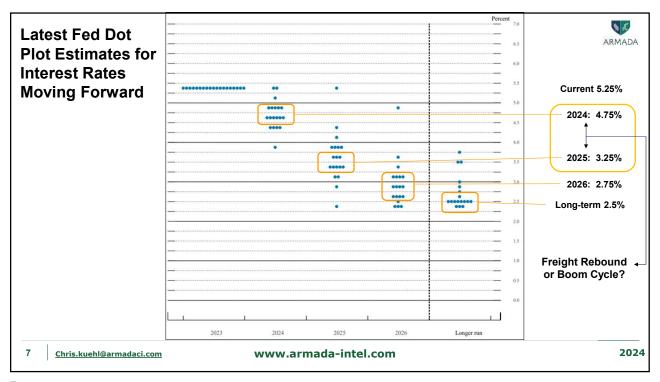


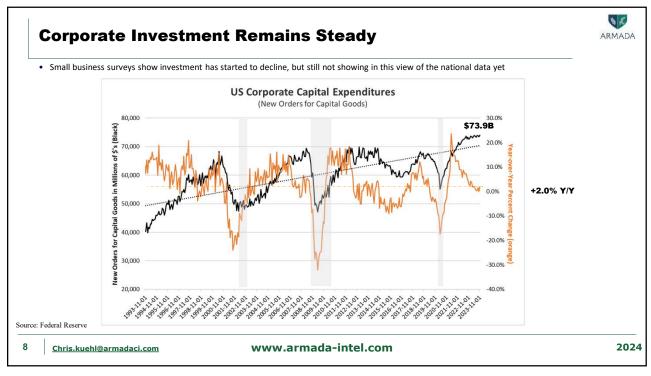
- Upper Income Households doing very, very well
- Many companies in various sectors breaking historic profit and revenue thresholds
- Middle segments are the question
- 55% Living Check-to-check
- Lower income sectors have always struggled, but are finding it more difficult under the weight of inflation
- Companies that were heavily reliant on borrowing finding it tougher to survive
- 85% are living check-to-check

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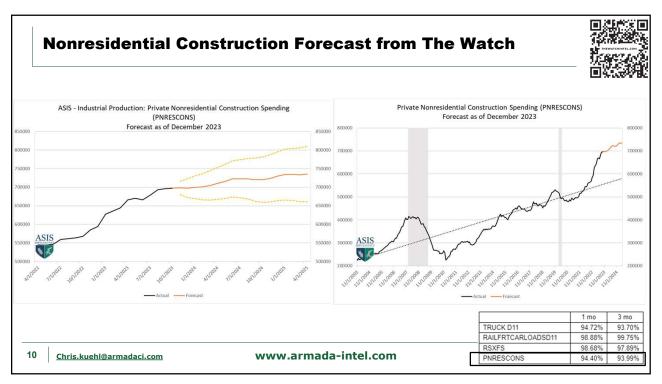
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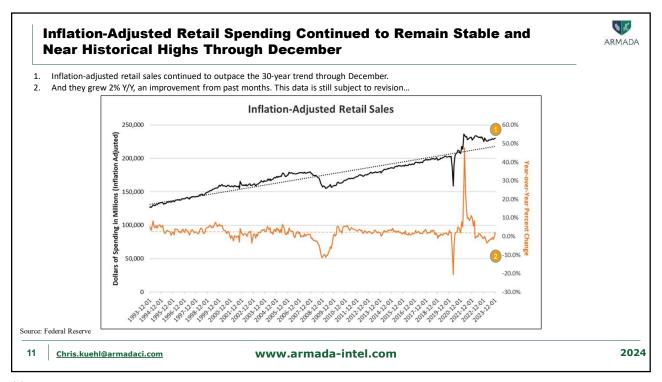
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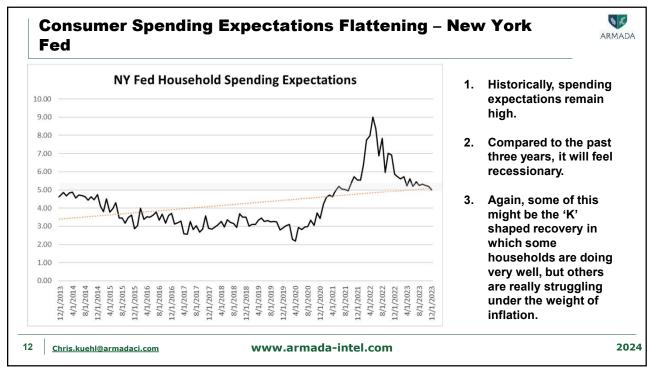


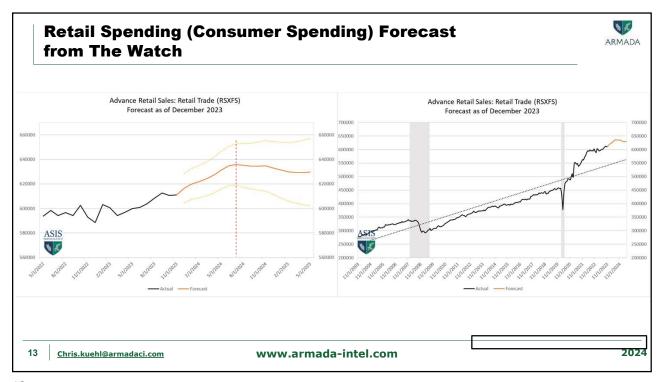


Construction Spending						Percent chan Nov 2023 fro		
Still Very Strong.		Type of Construction	Nov 2023 ^p	Oct 2023 ^r	Nov 2022	Oct 2023	N 20	
		Total Construction	2,050,058	2,042,518	1,842,206	0.4		
Residential surprisingly strong		Residential	907,395	898,151	874,829	1.0		
 1 new home creates demand for 		New single family	422,579	410,546	400,397	2.9		
7 truckloads of fixtures and non-		New multifamily	135,630	135,544	119,431	0.1		
· indomodulo or instance and inci-		Nonresidential	1,142,663	1,144,367	967,377	-0.1		
shell items	P	Manufacturing	209,778	208,756	131,816	0.5		
	P	Religious	3,585	3,657	2,735	-2.0		
Nonrecidential provides largest	\mathbf{G}	Sewage and waste disposal	43,819	44,316	34,619	-1.1		
Nonresidential provides largest	\mathbf{G}	Public safety	14,181	14,481	11,574	-2.1		
competition for CDL drivers -	\mathbf{G}	Water supply	29,301	29,496	24,393	-0.7		
and creates demand at the	\mathbf{G}	Power	128,115	127,461	109,430	0.5		
same time	\mathbf{G}	Educational	123,033	123,285	105,446	-0.2		
	G	Highway and street	136,972	136,512	118,786	0.3		
	G	Health care	63,348	63,323	56,724	0.0		
	P	Transportation	64,355	64,769	59,958	-0.6		
	P	Amusement and recreation	33,370	33,521	31,446	-0.5		
	P	Office	100,945	100,924	95,466	0.0		
	P	Lodging	23,156	23,941	21,956	-3.3		
	P	Commercial	131,982	132,610	126,631	-0.5		
	P	Communication	25,373	25,404	25,002	-0.1		
a Source: US Census Bureau	G	Conservation	11,351	11,911	11,394	-4.7		
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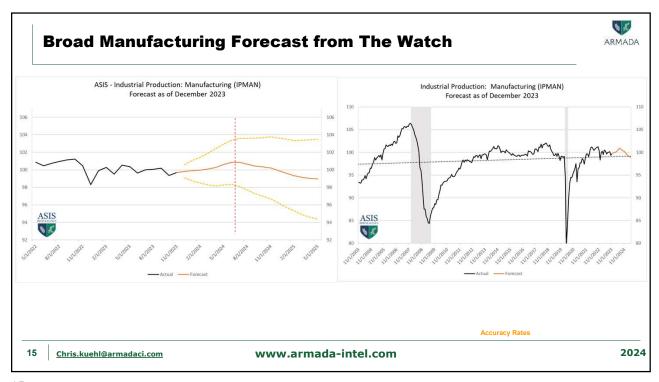


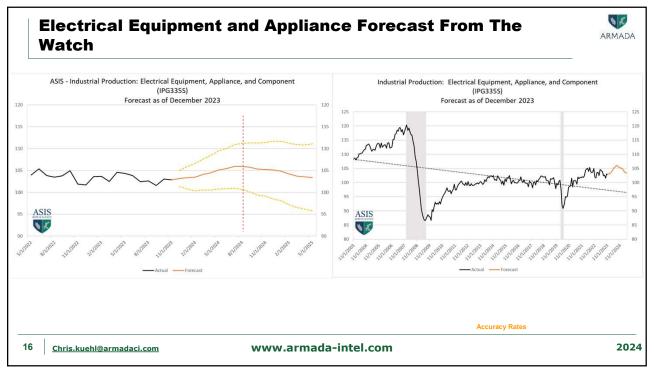


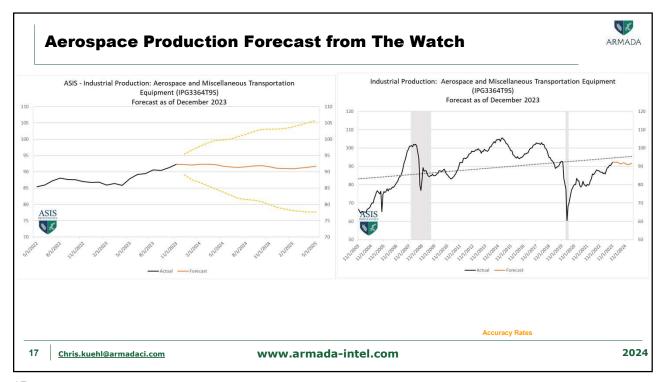


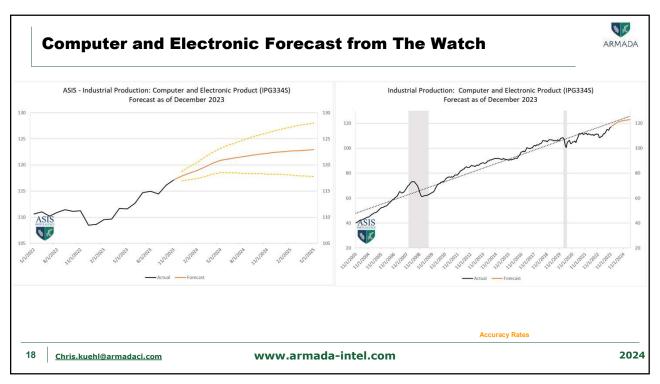


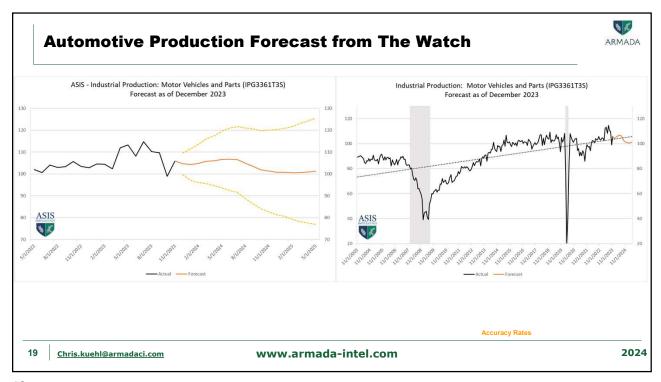
			Manufa	cturing			Serv	ices	
Headwind BLUF: Global Manufacturing			Latest	Prior			Latest	Prior	
Headwind BLUF: Global Manufacturing lighlights 20 countries had manufacturing sectors in contraction in Dec Europe still in recession. Asia is reeling from lack of demand in NA and Europe India is booming – because of shifting sourcing patterns Canada and the US in contraction, Mexico stronger From a global economy perspective, its not great news. One of the reasons why some inventories on raw materials are tight, but prices continue to fall	Country	Current	Month	Month	M/M	Current	Month	Month	M/N
nigniignts		Month	PMI	PMI	Change	Month	PMI	PMI	Chai
	Global PMI	Dec	49.0	49.3	-0.3	Dec	51.6	50.6	
	Eurozone PMI	Dec	44.4	44.2	0.2	Dec	47.6	47.6	
20 countries had manufacturing costors in contraction in Doc	US	Dec	47.9	49.4	-1.5	Dec	51.4	50.8	
20 countries nau manufacturing sectors in contraction in Dec	China	Dec	50.8	50.7	0.1	Dec	52.9	51.5	
	Canada	Dec	45.4	47.7	-2.3	Dec	44.6	44.5	
Europa still in respection	Mexico	Dec	52.0	52.5	-0.5				
Europe still ill recession.	Japan	Dec	47.7	48.3	-0.6	Dec	52.0	50.8	
	Germany	Dec	43.3	42.6	0.7	Dec	49.3	49.6	
A sin is realised from last, of domand in NA and Corona	South Korea	Dec	49.9	50.0	-0.1				
Asia is reening from tack of demand in NA and Europe	UK	Dec	46.2	47.2	-1.0	Dec	53.4	50.9	
	France	Dec	42.1	42.9	-0.8	Dec	45.7	45.4	
. India is because a because of shifting according wattamen	India	Dec	54.9	56.0	-1.1	Dec	59.0	56.9	
• India is booming – because of snifting sourcing patterns	Italy	Dec	45.3	44.4	0.9	Dec	49.8	49.5	
	Taiwan	Dec	47.1 48.4	48.3 49.4	-1.2 -1.0	Dec	50.5	51.2	
Consider and the HC to contract the Man to select the second	Brazil	Dec	46.2	46.3	-0.1		51.5	51.2	
• Canada and the US in contraction, Mexico Stronger	Spain Russia	Dec Dec	54.6	53.8	-0.1	Dec Dec	56.2	52.2	
	Netherlands	Dec	44.8	44.9	-0.1	Dec	56.2	52.2	
	Ireland	Dec	48.9	50.0	-1.1	Dec	53.2	54.2	
,, ,	Greece	Dec	51.3	50.9	0.4	Dec	33.2	34.2	
of the reasons why some inventories on raw materials are	Poland	Dec	47.4	48.7	-1.3				
tight, but prices continue to fall	ASEAN	Dec	49.7	50.0	-0.3				
, , , , , , , , , , , , , , , , , , ,	Vietnam	Dec	48.9	47.3	1.6				
	Philippines	Dec	51.5	52.7	-1.2				
	Australia	Dec	47.6	47.7	-0.1	Dec	47.1	46.0	
	Switzerland	Dec	43.0	42.1	0.9				
	Hong Kong	Dec	51.3	50.1	1.2				
	Singapore	Dec	50.5	50.3	0.2				
	Indonesia	Dec	52.2	51.7	0.5				
Chris.kuehl@armadaci.com www.armada	Thailand	Dec	45.1	47.6	-2.5				
Chris.kuehl@armadaci.com www.armada	Sources: S&P	Global, Cai	xin, JP Morg	an, Jibun Ba	ank, Nevi,	BME, CIPS			

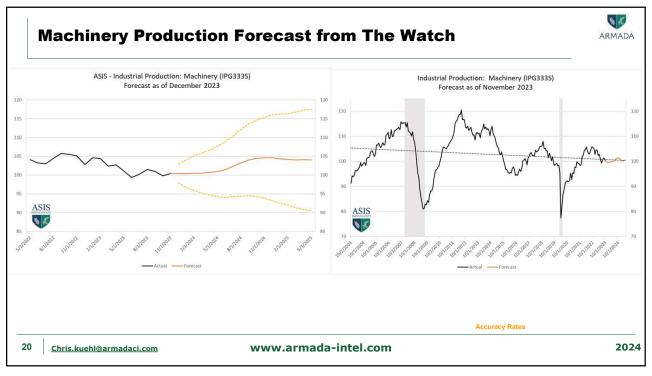


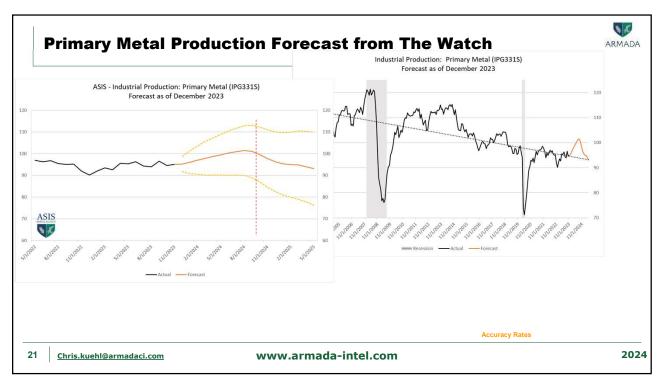


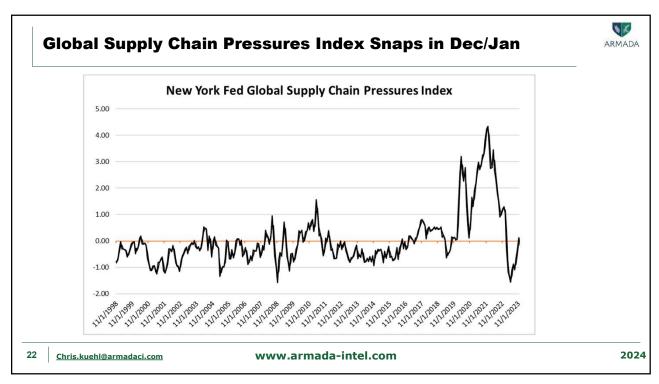


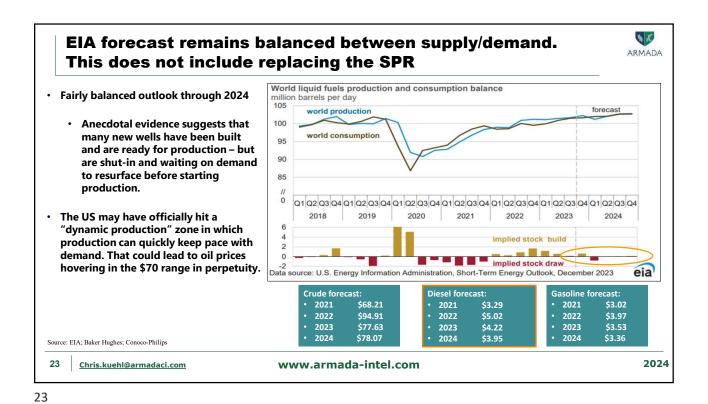












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